EPIIC is an integrated, multidisciplinary program that was founded at Tufts University in 1985. Through its innovative and intensive curricula and projects, EPIIC prepares young people to play active roles in their communities, whether at the local, national or global level. It is student-centered education that promotes the linkage of theory to practice and encourages moral responsibility, lifelong learning, and engaged citizenship. Each year, EPIIC explores a complex global issue that tests and transcends national sovereignty.

Past topics:
- 1986 International Terrorism
- 1987 The West Bank and Gaza
- 1988 Covert Action and Democracy
- 1988 Foreign Policy Imperatives for the Next Presidency
- 1989 Drugs, International Security and U.S. Foreign Policy
- 1990 The Militarization of the Third World
- 1991 Confronting Political and Social Evil
- 1993 Transformations in the Global Economy
- 1994 Ethnicity, Religion, and Nationalism
- 1995 20/20 Visions of the Future: Anticipating the Year 2020
- 1996 Religion, Politics, and Society
- 1997 The Future of Democracy
- 1998 Exodus and Exile: Refugees, Migration and Global Security
- 1999 Global Crime, Corruption and Accountability
- 2000 Global Games: Sports, Politics, and Society
- 2001 Race and Ethnicity
- 2002 Global Inequities
- 2003 Sovereignty and Intervention
- 2004 Dilemmas of Empire and Nationbuilding: The Role of the US in the World
- 2005 Oil and Water
- 2006 The Politics of Fear
- 2007 Global Crises: Governance and Intervention
- 2008 Global Poverty and Inequality
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- 2010 South Asia: Conflict, Culture, Complexity and Change
- 2011 Our Nuclear Age: Peril and Promise
- 2012 Conflict in the 21st Century
- 2013 Global Health and Security

EPIIC’s main components are a yearlong academic colloquium for both undergraduate and graduate students; a global research and internship program; an international symposium; professional workshops; public service initiatives; and Inquiry, a national high school global issues simulation program.

EPIIC is the foundation program of the Institute for Global Leadership (www.tuftsgloballeadership.org).

Cover Photo and Symposium Banner Photo courtesy of Nichole Sobecki ’09 (EPIIC’06, Exposure’05-09)
Wednesday, February 26

Cultural Evening
Distler Performance Hall, Granoff Music Center, 8:00pm

Masters of Ceremonies
Li Fan and Rebecca Varley
2014 EPIIC Colloquium Members

Welcome
Sherman Teichman
Director, Institute for Global Leadership

Made for More than Survival: Notes from Syria’s Refugee Crisis
Curt Rhodes Jr, Founder and International Director, Questscope
Muthanna Khriesat, Jordan Country Director, Questscope

Open Air Cinema
Stuart Farmer, Founder and President, Open Air Cinema

Photographic Presentation -- A Woman’s War: Egypt
Elizabeth D. Herman, ’10, EPIIC ’08

The Sounds of Future Folklore
Solo Performance by Karim Nagi

Intermission

Four Egyptian Tunes
Joshua Hahn ’11, nay; Rich Jankowsky ’95, EPIIC ’91-92, riqq; Tala Kayyali ’11, qanun; Kareem Roustom, MA ’06, oud

Samai Bayyati al-Aryan - Ibrahim al-Aryan (1850-1920)
El-Hilwa Di - Sayed Darwish (1892-1923)
Dhikrayati - Muhammed al-Qasabji (1892-1966)
Longa Farahfaza - Riadh al-Sunbati (1910-1981)

Three Rivers
Beth Bahia Cohen, Arabic violin and yayli tanbur; Mal Barsamian, clarinet and oud; Joshua Hahn ’11, nay; Tala Kayyali ‘11, qanun; Rich Jankowsky and Fabio Pirozzolo MA ’14, percussion; Sarita Uranovsky and Gabriel Rothman ‘15, violins; Will Myers ’13, viola; Emmanuel Feldman, cello; Chris Finis ’14, bass; Kareem Roustom, conductor

Aayr Araxi Aperov
Traditional Armenian, anonymous
Uyaney Gouzerim Gaflafted uyan
Ottoman, attributed to Sultan Murad (1612-1640)
The Eternal River
Egyptian, instrumental suite from the song Al-Nahr Al-Khaaled by Mohammed Abdel Wahaab (1902-1991)

Three Rivers is an arrangement of three melodies from Armenia, Ottoman Turkey, and Egypt for traditional instruments and string quartet

Scheherazade
Nabih Bulos, violin; Mark Kuss, piano; George Mathew, piano

III. Allegretto (Nikolai Rimsky-Korsakov (1835-1905))
Thursday, February 27

Collapse of Sovereignty: The State of the State Report  
_Cabot Auditorium, 7:00pm_

_Nimrod Hurvitz_ | Professor of Middle East History, Ben Gurion University of the Negev

_Ariel Levite_ | Nonresident Senior Associate, Nuclear Policy Program, Carnegie Endowment for International Peace; Former Principal Deputy Director General for policy, Israeli Atomic Energy Commission

_Introduction by Olivia Holt-Ivry, MALD Candidate, The Fletcher School; Teaching Assistant, EPIIC_

Keynote Address: 100 Years after World War I: Enduring Consequences for the Middle East and North Africa  
_Cabot Auditorium, 7:30pm_

_Elizabeth Thompson_ | Associate Professor of History, University of Virginia; Author, _Justice Interrupted: The Struggle for Constitutional Government in the Middle East_

_Introduction by Abuzar Royesh, 2014 EPIIC Colloquium Member_

The Future of the Kurds  
_Cabot Auditorium, 8:00pm_

_Maria Fantappie_ | Iraq and Kurd Analyst, International Crisis Group

_Kemal Kerkuki_ | Former Speaker, Kurdistan Parliament, and Member, Kurdistan Democratic Party and KDP Politburo, Head, KDP Public Relations Office, Kurdish Regional Government, Iraq

_Malik Mufti_ | Professor of Political Science, Tufts University; and Author, _Daring and Caution in Turkish Strategic Culture: Republic at Sea_

_Mowaffak al Rubaie_ | Former National Security Advisor, Iraq; former Member of Parliament, Iraq; Fletcher-Institute for Global Leadership Senior Stateman-in-Residence and the Taiwan Foundation Distinctive Keynote, Tufts University

_Student Presentation_
_Ethan Finkelstein’16 and Ryan Youkilis’16, 2014 EPIIC Colloquium Members_

“Iraqi Kurdistan, Its Neighbors, and Israel”

_Moderated by Gia Rowley, 2014 EPIIC Colloquium Member_

Friday, February 28

Iraq: Its Uncertain Future  
_Cabot Auditorium, 9:00am_

_Yasir Abbas_ | Former Interpreter, U.S. military in Iraq, 2005-09, where he helped start and organize the Awakening Councils in northwestern Baghdad; 2014 EPIIC Colloquium Member

_Peter Harling_ | Project Director, Iraq, Lebanon and Syria and Senior Middle East and North Africa Adviser, International Crisis Group

_Mowaffak al Rubaie_ | Former National Security Advisor, Iraq; former Member of Parliament, Iraq

_Emma Sky_ | Senior Fellow, Jackson Institute, Yale University; former Political Advisor to U.S. General Ray Odierno, Iraq; former Governorate Coordinator of Kirkuk, Coalition Provisional Authority, Iraq
Student Presentation
Elayne Stecher’14, 2014 EPIIC Colloquium Member
“What’s next for Iraq?”

Moderated by Patrick Hamon, 2014 EPIIC Colloquium Member

Lunch Break, 11:30am-12:30pm

Civil-Military Relations and Security Sector Reform in Political Transitions
Cabot Auditorium, 12:30pm

Ibrahim el Ghazawi | Former Advisor, Office of the Minister of Interior, Egypt; Former Visiting Fellow, U.S. Army Peacekeeping & Stability Operations Institute (PKSOI)

Karim Haggag | Deputy Director, Policy Planning Division, Foreign Ministry, Egypt

Jean-Louis Romanet Perroux | PhD candidate at the Fletcher School of Law and Diplomacy, Tufts University

Richard Shultz | Director of the International Security Studies Program, The Fletcher School, Tufts University; Author, The Marines Take Anbar: The Four Year Fight Against al Qaeda

Student Presentations
Sarah Butterfield’14 and Isabel Weiner’14, 2014 EPIIC Colloquium Members
“The Arrogance of Power”

Jackie Faselt’17, 2014 EPIIC Colloquium Member
“The Effect of International Military Education on Civil Military Relations”

Moderated by David Riche, 2014 EPIIC Colloquium Member

Political Islam and Governance
Cabot Auditorium, 2:30pm

Issandr el Amrani | Project Director, North Africa, International Crisis Group; Founder, The Arabist blog

Mohammed S Dajani Daoudi | Founder and Executive Director, Wasatiyya, Moderate Islamic Movement in Palestine; Founding Director, American Studies Institute, Al Quds University

Robert P. Parks | Director, Centre d’Etudes Maghrebines en Algerie (American Institute for Maghrib Studies)

Mowaffak al Rubaie | Former National Security Advisor, Iraq; former Member of Parliament, Iraq

Hugh Roberts | Edward Keller Professor of North African and Middle Eastern History, Tufts University; former Director, North Africa Project, International Crisis Group

Student Presentation
Max Fathy and Rebecca Varley, 2014 EPIIC Colloquium Members
“The Turkish Model: Perception vs Reality”

Moderated by Sam Whitefield, 2014 EPIIC Colloquium Member

Dinner Break, 4:45-6:15pm
Introductions and Welcomes
Cabot Auditorium, 6:30pm

David Harris | Provost and Senior Vice President, Tufts University

Sherman Teichman | Director, Institute for Global Leadership

Gabriella Zoia | 2014 EPIIC Colloquium Member

Dedication of EPIIC “The Future of the Middle East and North Africa” to Anthony Shadid
Nichole Sobecki, Independent Photographer; Former Correspondent, GlobalPost; EPIIC’06
Sherif Mansour, Middle East and North Africa Program Coordinator, Committee to Protect Journalists

Keynote Address: America and a Changing Middle East
Cabot Auditorium, 7:00pm

William J Burns | Deputy Secretary of State, U.S. Department of State; Career Ambassador; former Under Secretary for Political Affairs; former Assistant Secretary of State for Near Eastern Affairs; former Ambassador to Jordan

Introduction and Dr. Jean Mayer Award Presentation by Adm. James Stavridis, Dean of The Fletcher School, and Mahpari Sotoudeh, 2014 EPIIC Colloquium Member

US Foreign Policy and Security in the Middle East and North Africa
Cabot Auditorium, 7:30pm

Bernardino León | Special Representative for the Southern Mediterranean Region, European Union; former Secretary-General and Foreign Policy Adviser, Office of the Prime Minister, Spain

Augustus Richard Norton | Professor of International Relations and Anthropology, Boston University; Author, Civil Society in the Middle East

Dafna Hochman Rand | Former Director for Democracy and Governance at the National Security Staff; Author, Roots of the Arab Spring Contested Authority and Political Change in the Middle East

Adm. James Stavridis (US Navy, ret.) | Dean, The Fletcher School, Tufts University; former Supreme Allied Commander, NATO Alliance

Tamara Cofman Wittes | Senior Fellow and Director, Saban Center for Middle East Policy, Brookings Institution; Former Deputy Assistant Secretary for Near Eastern Affairs, US Department of State

Moderated by Rebekah Waller, 2014 EPIIC Colloquium Member

Dr. Jean Mayer Award Presentations to Mr. León, Dr. Norton, and Dr. Wittes by Sookrit Malik and Madeleine Pelton, 2014 EPIIC Colloquium Members

Immediately following the panel will be Award Presentations to Just Vision (Suhad Babaa, Director of Programming), Scholars at Risk (Denise LiGreci, Program Officer), International Crisis Group (Robert Blecher, Deputy Program Director, MENA) and Dalia Ziada (Executive Director, Ibn Khaldun Center for Development Studies) and Acknowledgements
Saturday, March 1

Domestic Politics in the Gulf
Cabot Auditorium, 9:00am

Sami al Faraj | President, Kuwait Centre for Strategic Studies

Abeer Allam | Journalist; Saudi Arabia Correspondent, Financial Times

Matar Ebrahim Matar | Scholar at Risk, Bahrain; Former Member of Parliament with the al-Wefaq Political Party, resigned in protest of government crackdown on pro-democracy protestors; Recipient, 2011 Leaders of Democracy Award, Project on Middle East Democracy

Frederic Wehrey | Senior Associate, Middle East Program, Carnegie Endowment for International Peace; Author, Sectarian Politics in the Gulf: From the Iraq War to the Arab Uprising

Moderated by Roland Gillah, 2014 EPIIC Colloquium Member

Presentation of the Robert and JoAnn Bendetson Award for Public Diplomacy by Lilly Tahmasebi, 2014 EPIIC Colloquium Member

Mohammad Sabah Al-Salem Al-Sabah | Former Deputy Prime Minister and Minister of Foreign Affairs, Kuwait

Vying for Influence: Iran and Saudi Arabia
Cabot Auditorium, 11:00am

Sami al Faraj | President, Kuwait Centre for Strategic Studies

Ali Vaez | Senior Analyst for Iran, International Crisis Group

Frederic Wehrey | Senior Associate, Middle East Program, Carnegie Endowment for International Peace; Author, Sectarian Politics in the Gulf: From the Iraq War to the Arab Uprising

Wu Bingbing | Associate Professor, Department of Arabic Language and Culture, Institute of International and Strategic Studies, Peking University

Moderated by Ayesha Forbes, 2014 EPIIC Colloquium Member

Israel’s Strategic View of the Middle East and North Africa
Cabot Auditorium, 12:30pm

BG Rami Ben Efraim | Special Assistant, J5 Commander, Israeli Defense Forces; former Commander, Ramat David AFB

Lunch Break, 1:00-2:30pm

International Institutions and Intervention
Cabot Auditorium, 2:30pm

Richard Atwood | Director of Research and future Director of Multilateral Affairs, International Crisis Group

Saad Eddin Ibrahim | Founder, Ibn Khaldun Center for Development Studies, Egypt
Mark Katz | Professor of Government and Politics, George Mason University; Author, “Moscow’s Middle East Policy” (inFocus Quarterly, 2014)

Michael Niconchuk | Emergency Response Coordinator, Questscope

Duncan Pickard | Nonresident Fellow, Rafik Hariri Center for the Middle East; Constitutional Adviser, Democracy Reporting International

Hugh Roberts | Edward Keller Professor of North African and Middle Eastern History, Tufts University; former Director, North Africa Project, International Crisis Group

Moderated by Elissa Miller, 2014 EPIIC Colloquium Member

Expert-led Discussions

See Rooms below, 4:30pm
Please sign up for which one you would like to attend at the registration table on the mezzanine

Political Islam, Mugar 235
Mohammed S Dajani Daoudi | Founder and Executive Director, Wasatiyya, Moderate Islamic Movement in Palestine; Founding Director, American Studies Institute, Al Quds University
Elizabeth Nugent | PhD Candidate, Department of Politics, Princeton University
Robert P. Parks | Director, Centre d’Etudes Maghrébines en Algérie (American Institute for Maghrib Studies)
Mowaffak al Rubaie | Former National Security Advisor, Iraq; former Member of Parliament, Iraq

State of the State, Olin 101
Nimrod Hurvitz | Professor of Middle East History, Ben Gurion University of the Negev
Jonathan Shimshoni | Retired Battalion and Brigade Commander, Israeli Defense Forces; Author, Israel and Conventional Deterrence

Media, Mugar 231
Ahmed Benchemsi | Visiting Scholar, Program on Arab Reform and Democracy, Stanford University; Founding Publisher and Editor, TelQuel (French) and Nishan (Arabic)
Nabih Bulos | Independent Journalist
Stuart Farmer | Founder and President, Open Air Cinema

Rule of Law & Human Rights, Mugar 200
Saad Eddin Ibrahim | Founder, Ibn Khaldun Center for Development Studies, Egypt
Sherif Mansour | Middle East and North Africa Program Coordinator, Committee to Protect Journalists; former Senior Program Officer, Freedom House

Iran and Nuclear Proliferation, Olin 102
Ariel Levite | Nonresident Senior Associate, Nuclear Policy Program, Carnegie Endowment for International Peace; Former Principal Deputy Director General for policy, Israeli Atomic Energy Commission
Ali Vaez | Senior Analyst for Iran, International Crisis Group

Trauma and Resilience, Olin 116
Justine Hardy | Mental Trauma Specialist; Writer

Terrorism, Olin 111
Gabriel Koehler-Derrick | Assistant Professor, Department of Social Sciences, U.S. Military Academy, West Point; Associate, Combating Terrorism Center
Aaron Zelin | Richard Borow Fellow, The Washington Institute for Near East Policy; Fellow, International Centre for the Study of Radicalisation and Political Violence, King’s College of London

Refugees, Olin 113
Muthanna Khreisat | Jordan Country Director, Questscope
Mike Niconchuk | Emergency Response Coordinator, Questscope
Curt Rhodes | Founder and International Director, Questscope; Social Entrepreneur of the Year for the Middle East and North Africa, Schwab Foundation for Social Entrepreneurship
Women, Olin 108
Dalia Ziada | Executive Director, Ibn Khaldun Center for Development Studies, Egypt

Israel-Palestine, Olin 112
Gideon Argov | Founder, Shlomo Argov Fellows, Interdisciplinary Center (IDC), Herzliya, Israel; Advisory Director, Berkshire Partners
Robert Blecher | Deputy Program Director, Middle East and North Africa, International Crisis Group
Mouin Rabbani | Head, Programme in the Middle East, Conflict Management Initiative
Dick Simon | Chair and Co-Founder, Peace Action Network, Young Presidents’ Organization

Gulf Politics, Olin 110
Abeer Allam | Journalist; Saudi Arabia Correspondent, Financial Times
Sami al Faraj | President, Kuwait Centre for Strategic Studies
Andrew Hess | Professor of Diplomacy and Director of the Southwest-Central Asia and Islamic Civilization Program, The Fletcher School, Tufts University

Lebanon, Olin 107
Sahar Atrache | Lebanon Analyst, International Crisis Group
Alex Taylor | Former Reporter and International Editor, The Daily Star, Beirut; MALD Candidate, The Fletcher School, Tufts University

Dinner Break, 6:30-8:00pm

The Unraveling of Syria
Cabot Auditorium, 8:00pm
Nabih Bulos | Independent Journalist, contributing to Los Angeles Times, National Public Radio and other major media outlets
Amb Robert Ford | US Ambassador to Syria (January 2011 to February 2014)
Presentation of Dr. Jean Mayer Global Citizenship Award by Wen Hoe, 2014 EPIIC Colloquium Member
Mark Katz | Professor of Government and Politics, George Mason University; Author, “Moscow’s Middle East Policy” (inFocus Quarterly, 2014)
Curt Rhodes | Founder and International Director, Questscope; Social Entrepreneur of the Year for the Middle East and North Africa, Schwab Foundation for Social Entrepreneurship
Aaron Zelin | Richard Borow Fellow, The Washington Institute for Near East Policy; Fellow, International Centre for the Study of Radicalisation and Political Violence, King’s College of London
Radwan Ziadeh | Scholar at Risk, Syria; Recipient, 2009 Academic Freedom Award, Middle East Studies Association; Senior Fellow, United States Institute for Peace; Founder and Director, Damascus Center for Human Rights Studies
Moderated by Sam Rock, 2014 EPIIC Colloquium Member

Sunday, March 2

Keynote Address: American Policy and the Arab Revolutions
Cabot Auditorium, 11:00am
R. Nicholas Burns | Former Under Secretary of State for Political Affairs from 2005 to 2008, he was the lead U.S. negotiator on Iran’s nuclear program; Professor of the Practice of Diplomacy and International Politics, Kennedy School of Government, Harvard University
Presentation of Dr. Jean Mayer Global Citizenship Award by Kaitlyn Hodgman, 2014 EPIIC Colloquium Member
Border Crossings: Refugees, Jihadists, Money, and Arms

*Cabot Auditorium, 1:15pm*

**Michaël Béchir Ayari** | Senior Analyst, Tunisia, International Crisis Group

**Curt Rhodes** | Founder and International Director, Questscope; Social Entrepreneur of the Year for the Middle East and North Africa, Schwab Foundation for Social Entrepreneurship

*Presentation of Dr. Jean Mayer Global Citizenship Award by Bruna Gaspar, 2014 EPIIC Colloquium Member*

**Ibrahim Warde** | Author, *The Price of Fear: The Truth Behind the Financial War on Terror*; Consultant and Adjunct Professor of International Business, The Fletcher School of Law and Diplomacy, Tufts University

**Student Presentations**

Adrienne Larson’16 and Victoria Martin’16, Poverty and Power Research Initiative Co-Chairs, Institute for Global Leadership

“Cash Assistance in Refugee Crisis Response: A Monitoring Study of a UNHCR Cash Aid Program to Syrian Refugees”

Elizabeth Robinson’15, 2014 EPIIC Colloquium Member

“Reaching Out to Refugees”

Umar Shareef’17, 2014 EPIIC Colloquium Members

“Spirituality: A Tool for Resilience in the Za’atari Refugee Camp”

*Moderated by Iris Levine, 2014 EPIIC Colloquium Member*

The Impact of the World Bank in the Middle East and North Africa

*Cabot Auditorium, 3:30pm*

**Inger Andersen** | Vice President, Middle East and North Africa Region, World Bank

*Presentation of Dr. Jean Mayer Global Citizenship Award by Jenna Smith, 2014 EPIIC Colloquium Member*

Education, Entrepreneurship and Economic Development

*Cabot Auditorium, 4:00pm*

**Perihan AbouZeid** | Co-Founder and CEO, Qabila Media Productions, Egypt; Legatum Fellow, Massachusetts Institute of Technology

**Muthanna Khreisat** | Jordan Country Director, Questscope

**Robert Springborg** | Professor of National Security Affairs, Naval Postgraduate School

**Student Presentations**

Bradley Friedman’15 and Adam Nagy’15, 2014 EPIIC Colloquium Members

“Getting It Right: A Look at Entrepreneurship in Tunisia”

Li Huiruo, Member, Peking University Delegation, studying at Hebrew University

“Start Up Power: An Interview with Saul Singer”

Bahar Ostadan’17 and Katherine Saviano’17, 2014 EPIIC Colloquium Members

“The Role of Tunisian Youth in Civil Society and Democratic Transition”

*Moderated by Samantha Lund, 2014 EPIIC Colloquium Member*
Participant Biographies

Yasir Abbas
Yasir Abbas is a senior at Tufts University, majoring in international relations with a focus on international security. Prior to coming to Tufts, he served as a local interpreter with the United States Army in his home country of Iraq for more than four years, where he helped start and organize the Awakening movement and national reconciliation in Northwestern Baghdad. Mr. Abbas immigrated to the United States at the end of 2009 on a Special Immigration Visa, first settling in Nashville, Tennessee and attending Motlow State Community College before transferring to Tufts in 2012.

Perihan AbouZeid
Perihan AbouZeid is the Co-Founder and CEO of Qabila Media Productions, a media content creator that capitalizes on crowdsourcing and digital media to provide clients with cost-effective content that reaches their target audience in the most engaging and effective way. Qabila bridges the gap between entertainment and the intellectual need of the target audience; from online videos to mass media content. Prior to founding Qabila, She worked with Google, the Canadian Embassy in Cairo, and Egypt’s leading Internet service provider. She founded the first online supermarket in Egypt and has several years of experience in online marketing and communications. She is currently a Legatum Fellow and an MBA candidate at the MIT Sloan School of Management.

Abeer Allam
Abeer Allam is a correspondent for the Financial Times, writing on Saudi Arabia, the Gulf and Egypt. She was based in Riyadh from 2008 to 2012 and is the former Gulf Editor of the Financial Times. She has previously reported for Bloomberg News and the New York Times. Throughout her career, Allam has covered social and political events in the Arab world.

Issandr el Amrani
Issandr El Amrani oversees the International Crisis Group’s North Africa Project. Based in Cairo since 2000, he has worked across the Middle East as a journalist, commentator and consultant and was previously ICG’s North Africa Analyst. His reporting and commentary on the Middle East and North Africa have appeared in The Economist, London Review of Books, Financial Times, The National, The Guardian, Time and many other publications. He is the founder of one of the longest-running blogs in the region, The Arabist.

Inger Andersen
Inger Andersen is Vice President of the Middle East and North Africa at the World Bank, where she is responsible for the Bank’s strategy and operations throughout the region. Prior to her appointment, she served as Vice President of Sustainable Development, where she led the department’s work with developing countries to provide key infrastructure, enhance food security, promote environmental sustainability, develop social accountability, provide support for climate change mitigation and resilience, and support countries in disaster risk management. She has also played a key role in supporting internal reforms and strengthening the Bank’s sectoral leadership. Ms. Andersen joined the Bank in 1999 and has served the Bank in a range of capacities in the sustainable development sectors, including as Sector Manager and Director in Africa and as Director in the Middle East and North Africa. Prior to joining the Bank, Ms. Andersen worked at the United Nations for 12 years, including in the United Nations Development Programme’s Regional Bureau of Arab States and in the United Nations Drought and Desertification Office. While at the UN, Ms. Andersen served on the UN’s three-member delegation to the Middle East Multilateral Peace Talks.

Gideon Argov
Gideon Argov is an Advisory Director at Berkshire Partners LLC. Mr. Argov assists Berkshire Partners in sourcing new investment ideas and to serve as an operating advisor to portfolio companies. He is involved in Beth Israel Deaconess Medical Center and the Inter-Disciplinary Center (IDC), where he founded the Shlomo Argov Fellows Program for public sector leadership. Previously, Mr. Argov served as the Chief Executive Officer and President at Entegris, Inc.

Sahar Atrache
Sahar Atrache is the International Crisis Group’s Lebanon Analyst. She previously worked with the United Nations, Lebanese and International NGOs on projects related to social development, women empowerment and governance. Her post-graduate degree in Political Science comprised extensive research on salafist groups in Tripoli, Lebanon.

Richard Atwood
Richard Atwood joined the International Crisis Group in 2009. As research director, he oversaw ICG’s thematic research and best practices. He also worked with the president, chief policy officer and program staff on policy development. He has expertise in democratic transitions, political institutions, peace processes and operations and early warning and is especially involved in ICG’s work on elections. He is transitioning from Research Director to ICG’s Multilateral Director. Previously, he worked in elections and peace operations – with the United Nations in Afghanistan and Timor Leste, with the International Foundation for Election Systems, or IFES, in Palestine, Lebanon and Pakistan, and for other organizations in Nigeria, Kenya, Guatemala, Nicaragua, Kosovo, Peru and Cambodia. He has designed and given trainings to parliamentarians, election commissions, UN and EU staff on elections, electoral systems and election-related violence in conflict-affected societies.

Michaël Béchir Ayari
Michaël Béchir Ayari is the Senior Analyst for the International Crisis Group in Tunisia. He has also been an analyst for the Institut de Recherches et d’Etudes sur le Monde Arabe et Musulman (Institute of Research and Study of the Arab and Muslim World) (IREMAM) in Aix-en-Provence, France. Ayari served as a scientific officer of the summer academy of the European Inter University Center for Human Rights and Democratization, for a program entitled “Good Governance in the Maghreb Region: Good Governance, State and Civil Society”, in Venice, Italy. In 2009, he served as a statistical consultant for a study, “Muslims in Cities : Social cohesion, participation and identity,” in coordination with the IREMAM and the EU Monitoring and Advocacy Program (EUMAP) of the Open Society Institute. He has authored and collaborated on numerous publications about migration, politics and the Arab Spring in the Middle East and North Africa.
Ahmed Benchensmi
Ahmed Benchensmi is a Visiting Scholar at Stanford University’s Program on Arab Reform and Democracy at the Center on Democracy, Development and the Rule of Law. His focus is on the democratic grassroots movement that recently burgeoned in Morocco, as in Tunisia and Egypt. Before joining Stanford, Mr. Benchensmi was the publisher and editor of Morocco’s two best-selling newsweeklies TelQuel (French) and Nishan (Arabic), which he founded in 2001 and 2006, respectively. Covering politics, business, society and the arts, Benchensmi’s magazines were repeatedly cited by major media such as CNN, BBC, Al Jazeera and more, as strong advocates of democracy and secularism in the Middle East and North Africa. Mr. Benchensmi received awards from the European Union and Lebanon’s Samir Kassir Foundation, notably for his work on the “Cult of Personality” surrounding Morocco’s king.

BG Rami Ben Efraim
Brig. Gen. BRami Ben Efraim is senior advisor to the Israeli Defense Forces General Staff on Force Structure and Adaptation of the IDF to New Challenges in the Region. Ben Efraim joined the IDF in 1983 and graduated from the Israeli Air Force Flight Academy as a fighter pilot. In 2003, Ben Efraim was promoted to the rank of Colonel and nominated as the Head of the Training Department of the Israeli Air Force. He assumed command of the Ramat David Air Force Base in 2005. He was promoted in 2007 to the position of Head of the Israeli Air Force Human Resources Division. BG Ben Efraim has accumulated approximately 3,000 flight hours and played an active role over the last three decades in the majority of regional operational events.

Wu Bingbing
Wu Bingbing is associate professor and deputy director of Department of Arabic Language and Culture, Peking University, and director of Institute of Arab-Islamic Culture, Peking University. His research interests focus on the politics of the contemporary Middle East, China-Middle Eastern relations, Shi‘i Islam and Iranian studies, and Islamic culture. He is the author of The Rise of the Modern Shi‘i Islamism, which is the first book written by a Chinese scholar on Shi‘i Islam. He has also published a number of academic articles, including “China’s Strategy in the Middle East: A Preliminary Reflection,” “Change in the Middle East: Case of Egypt,” “Saudi Arabia’s Foreign Strategy,” “Iran Nuclear Issue and Iran-US Relations,” “Iran and the Shiite Crescent,” “Iran and Central Asia,” and “The Politics of Political Factions in Iran and Iran-US Relations.” He is currently a board member of the Chinese Society of Middle Eastern Studies, the China-Arab Friendship Association, and the China-Iran Friendship Association.

Robert Blecher
Robert Blecher is Deputy Program Director for the Middle East and North Africa with the International Crisis Group, focusing on the Palestinian-Israeli conflict. Prior to joining Crisis Group, he taught history at the University of Richmond and was a fellow at the University of Iowa’s Center for Human Rights. He has consulted with UN agencies and previously worked with human rights NGOs in Jerusalem.

Nabih Bulos
Nabih Bulos is a violinist and journalist from Jordan. He has performed with artists such as Daniel Barenboim, Leon Fleisher, and Ivry Gitlis. He was selected to perform as a soloist at Carnegie Hall with Yo-Yo Ma, Pinchas Zukerman, Jaime Laredo, and Bono and with Grammy-award-winning Youssou N‘Dour. He is a member and concertmaster with the West-Eastern Divan Orchestra, where he plays the violin. Active as an orchestral player, chamber musician, and soloist, Mr. Bulos is a member of the Haddonfield Symphony and continues to teach and perform in his native Jordan. He is also a Special Correspondent in the Middle East for The Los Angeles Times, The Chicago Tribune, The Hartford Courant, and Aberdeen American News.

R. Nicholas Burns
Nicholas Burns is Professor of the Practice of Diplomacy and International Politics at the Harvard Kennedy School of Government. He is Director of the Future of Diplomacy Project and Faculty Chair for the Programs on the Middle East and on India and South Asia. He serves on the Board of Directors of the School’s Belfer Center for Science and International Affairs and is a Faculty Associate at Harvard’s Weatherhead Center for International Affairs. Professor Burns served in the United States government for twenty-seven years. As a career Foreign Service Officer, he was Under Secretary of State for Political Affairs from 2005 to 2008; the State Department’s third-ranking official when he led negotiations on the U.S.—India Civil Nuclear Agreement; a long-term military assistance agreement with Israel; and was the lead U.S. negotiator on Iran’s nuclear program. He was U.S. Ambassador to NATO (2001–2003), Ambassador to Greece (1997–2001) and State Department Spokesman (1995–1997). He worked for five years (1990–1995) on the National Security Council at the White House where he was Senior Director for Russia, Ukraine and Eurasia Affairs and Special Assistant to President Clinton and Director for Soviet Affairs in the Administration of President George H.W. Bush. Burns also served in the American Consulate General in Jerusalem (1985–1987) where he coordinated U.S. economic assistance to the Palestinian people in the West Bank and before that, at the American embassies in Egypt (1983–1985) and Mauritania (1980).

William J Burns
William Burns holds the highest rank in the Foreign Service, Career Ambassador, and became Deputy Secretary of State in July 2011. He is only the second serving career diplomat in history to become Deputy Secretary. Ambassador Burns served from 2008 until 2011 as Under Secretary for Political Affairs. He was Ambassador to Russia from 2005 until 2008, Assistant Secretary of State for Near Eastern Affairs from 2001 until 2005, and Ambassador to Jordan from 1998 until 2001. Ambassador Burns has also served in a number of other posts since entering the Foreign Service in 1982, including: Executive Secretary of the State Department and Special Assistant to Secretaries Christopher and Albright; Minister-Counselor for Political Affairs at the U.S. Embassy in Moscow; Acting Director and Principal Deputy Director of the State Department’s Policy Planning Staff; and Special Assistant to the President and Senior Director for Near East and South Asian Affairs at the National Security Council staff.

Mohammed S Dajani Daoudi
Professor Mohammed S. Dajani Daoudi is a Jerusalem-born scholar and Founder and Executive Director of Wasatia, Moderate Islamic Movement in Palestine. He is a Professor of Political Science and International Relations, the founding Director of the American Studies Institute and the Director of Libraries at al-Quds University in Jerusalem. He also serves as a visiting scholar at The Washington Institute. Dr. Dajani is the Founding Director of the Jerusalem Studies and Research Institute, Chair of the Board of Directors of the House of Water and Environment in Ramallah, and a member of the Board of Directors of the YMCA, Jerusalem. He is the author and editor of numerous books and articles both in English and Arabic, including Jerusalem from the Lens of Wasatia and Israelis and Palestinians: Contested Narratives.
Maria Fantappie
Maria Fantappie is Iraq and Kurd Analyst at the International Crisis Group. Previously, she was a visiting scholar at the Carnegie Middle East Center in Beirut, specializing in state building in the Middle East. Ms. Fantappie has written extensively on Iraq’s domestic political development and on the evolution of the Kurdish issue in the Middle East. Prior to joining Carnegie, Fantappie conducted numerous fieldwork surveys across Iraq. She taught strategic studies and international relations at the University of Rouen and Sciences Po in Paris. Ms. Fantappie is also an associate researcher at the Institut français du Proche-Orient (IFPO) and has consulted for the World Bank regarding the political and socioeconomic challenges facing Iraq. Her work has been published in the Los Angeles Times and the National, and she is a co-author of From Desolation to Reconstruction: Iraq’s Troubled Journey.

Sami Al Faraj
Dr. Sami Al Faraj is President of the Kuwait Centre for Strategic Studies, which he established in 1997 as the first private consulting center on strategic issues in the Gulf region. He serves as an advisor to the Gulf Coordinating Council and is a consultant to the Kuwaiti government and to parliamentary organizations, private corporations, and government agencies throughout the Gulf region. His areas of expertise include Iran’s nuclear program, insights into the policy of Gulf States towards Iran, Iranian interests in the Gulf and entire Mideast region, and a possible nuclear arms race in the Gulf. He also served for many years in the Kuwaiti military.

Ibrahim El Ghazawi
Dr. El Ghazawi was born in Egypt in July 1964, graduated from the Egypt Police College in 1985, and has undertaken specialized studies in Public Law in (1986) and International Law (1987). Since 1988 he has been a course lecturer to police cadets in the field of International Law. Dr. El Ghazawi has participated in two United Nations peacekeeping operations: in Namibia and in Bosnia and Herzegovina. From 2002 until 2012, he worked as a rule of law officer, team leader, and head of several departments and units in the Egyptian Government Ministry of Interior, including Training and Research, Human Rights, Legal Affairs, Chief of Staff and Chief of Human Resources Department. In July 2012, he voluntarily left official government work. Over his 27 years of public service expertise, Dr. El Ghazawi’s work covered legal studies, human rights, the rule of law, liaison duties with political and tribal powers, conflict analysis and resolution, community service, coordination with other official and popular forces on different societal, political and security challenges, project management, advisory work to senior officials, large department and high offices management, project evaluation, management, operations, law-enforcement, electoral management, judiciary and justice management, and financial analysis. In 2010, he became a Fellow at the U.S Army War College Peacekeeping and Stability Operations Institute, focusing on the Rule of Law, law enforcement establishment reforms and re-constructing peace and security as a core part of stability operations in the wake of armed conflicts. As part of his community-oriented efforts, Dr. El Ghazawi voluntarily assumed the post of “Head of Rule of law, Academic studies and Training” at Mediation for Community Development (MCD), an NGO based in Alexandria, Egypt that focuses on enhancing public awareness of rule of law and transition challenges in the wake of 25th revolution.

Karim Haggag
Karim Haggag is a career Egyptian diplomat currently serving as Deputy Director of the Policy Planning Division at the Egyptian Foreign Ministry in Cairo. Throughout his 20 year career as part of Egypt’s Foreign Service he has served in numerous capacities focusing on US-Egyptian relations, Middle East regional security, arms control and non-proliferation, and Arab-Israeli diplomacy. Before assuming his current position Mr. Haggag was a visiting professor at the Near East and South Asia Center for Strategic Studies/National Defense University in Washington DC, where he focused on the politics of the Arab revolutions and the security implications of the post-revolutionary transitions. From 2007-2011, Mr. Haggag served as the Director of the Egyptian Press and Information Office in Washington DC. From 2002-2007, he served in the Office of the Presidency in Cairo responsible for US-Egyptian relations and economic policy coordination. Prior to that he was assigned to the political section of Egypt’s Embassy in Washington where he was responsible for politico-military affairs and the Middle East peace process.

Justine Hardy
Justine Hardy is a British journalist, author, and conflict trauma therapist specializing in South Asia, and the Kashmir region in particular. As a writer and journalist, Ms. Hardy has reported on, and written about, South Asia for twenty-five years. Having completed her training in conflict trauma therapy, she founded Healing Kashmir in 2008, an integrated mental health project addressing the debilitating mental health situation in the region. This project is now expanding rapidly, with a main base in Kashmir’s summer capital, Srinagar, outreach centres around the state, a suicide helpline, a primary mental health care programme, also across the state, and an internship programme. During her training in this field, she worked with New Bridge in the UK for twenty-two years, a foundation focusing on the rehabilitation of life sentence prisoners before release.

Peter Harling
Peter Harling is Project Director with the Middle East Program of the International Crisis Group and is based in Beirut. His research at ICG is focused on Iraq, where he lived and worked over seven years. He also conducts and supervises research in Lebanon and Syria. He is a Research Fellow at the Sorbonne University Centre for International Studies. Previously he was an independent consultant in the French public and private sectors, including the Ministry of Foreign Affairs and the French Institute of International Affairs.

Andrew Hess
Andrew Hess is a Professor of Diplomacy and the Director of the Program for Southwest Asia and Islamic Civilization at The Fletcher School for Law and Diplomacy at Tufts University. He taught at American University in Cairo and at Temple University, where he was an Associate Professor of History. From 1978 to 1984, he held executive positions with the Arabian American Oil Company in Dhahran, Saudi Arabia. In 1984, he joined the faculty of
The Fletcher School to take the position of Professor of Diplomacy and Director of the Program for Southwest Asia and Islamic Civilization. He is the author of *The Forgotten Frontier: A History of Sixteenth Century Ibero-African Relations* and of numerous scholarly articles dealing with the Middle East. Professor Hess has also served as Academic Dean of The Fletcher School from July 1996 through August 1998.

**Nimrod Hurvitz**

Dr. Nimrod Hurvitz is a senior lecturer in the Department of Middle East History at Ben Gurion University of the Negev. He is the author of *The Formation of Hanbalism: Piety into Power*, as well as numerous articles on a range of subjects within Islam scholarship. In his work, Dr. Hurvitz makes use of a broadly inter-disciplinary approach, focusing particularly on the interplay between social history and the history of ideas. Professor Hurvitz has been involved in efforts to bridge the many gulfs between Israeli and Palestinian politicians and intellectuals. A former chair of the Chaim Herzog Center for Middle East Studies and Diplomacy, Professor Hurvitz has also been part of an Israeli contingent (headed by Dror Zeevi, the fall 2004 Greenberg Scholar-in-Residence) in second-track talks with Palestinian politicians and intellectuals. He has held several Princeton University Fellowships, was a Fulbright scholar and a Fellow at the Institute of Advanced Studies at Hebrew University in Jerusalem.

**Saad Eddin Ibrahim**

Saad Eddin Ibrahim is a prominent Egyptian democracy and human rights activist and the recipient of the 2006 Ion Ratiu Democracy Award. Dr. Ibrahim is credited for playing a leading role in the revival of Egypt’s contemporary research-based civil society movement and ranks among the most prominent sociologists in the Arab world. He has published widely on Islam, politics, democracy, citizenship, and civil society and is the recipient of numerous awards, including American Sociological Association Distinguished Scholar Award and the Sakharov Prize of the European Parliament. In 2000 and 2003 he was convicted and held in prison on political charges, but was eventually acquitted by Egypt’s highest court of appeals. He is the founder of the Ibn Khaldun Center for Development Studies in Cairo, as well as the Arab Organization for Human Rights. He has taught at the American University in Cairo and has held visiting professorships with renowned universities in the United States.

**Mark Katz**

Mark Katz is a Professor of Government and Politics at George Mason University. He writes on Russian foreign policy, the international relations of the Middle East, transnational revolutionary movements, and other subjects. He has been a research fellow at the Brookings Institution, held a temporary appointment as a Soviet affairs analyst at the U.S. Department of State, was a Rockefeller Foundation International Relations Fellow, and was a Kennan Institute Research Scholar and Research Associate. He has also received a U.S. Institute of Peace fellowship and grant, and several Earhart Foundation fellowship research grants. Recently, he was a visiting scholar at the Hokkaido University Slavic Research Center, and at the Kennan Institute. His recent articles include “Moscow’s Middle East Policy” (InFocus Quarterly, 2014) and “US Policy toward Syria: Making the Best of a Bad Situation?” (Wilson Center Viewpoints, 2013).

**Muthanna Khriesat**

Muthanna Khriesat serves as Jordan Country Director for Questscope, an international non-governmental organization committed to social development through youth empowerment in the Middle East and North Africa (MENA) region. In 1999, Mr. Khriesat joined Questscope as a volunteer and was exposed to a community of youth detached from society and in need of positive social change. Since then, he has dedicated his work to helping create social, educational and entrepreneurial opportunities for marginalized youth. Mr. Khriesat has held various positions for Questscope related to knowledge management and administrative leadership, including program director for mentoring disadvantaged youth. His extensive experience, and dedication to furthering positive change in the MENA region led to his appointment as Jordan country director in 2010. Mr. Khriesat is responsible for program design and institutional relationships with governmental agencies, including the Ministries of Education and Social Development and the Department of Public Security. He also oversees relations with UN agencies for initiatives with Syrian refugees and vulnerable Jordan youth.

**Kamal Kerkuki**

Dr. Kemal Kerkuki is the Head of Public Relations office for the Kurdistan Democratic Party (KDP), a Member of the KDP Politburo, and the Former Speaker of Kurdistan Parliament in the Kurdish Regional Government of Iraq. Known as Dr. Kemal Kerkuki in recognition of his struggle for freedom and democracy and for his service and fearless opposition to the Baath dictatorship in Iraq, he worked as member of the Union of Students of Kurdistan in Kerkuk, a prohibited organization under the regime. He spent time in Qaser Al Nihaya Prison for his opposition activities and was released in a prisoner exchange. After the setback of the revolution of September 1975, Dr. Kerkuki left his undergraduate studies in medical school and volunteered for political and revolutionary work in the mountains of Iraqi Kurdistan. During that period, he became responsible, politically and militarily, for Herim II, one of two regions of Kurdistan. Wounded and imprisoned numerous times in the struggle for Kurdistan, Dr. Kerkuki returned to his political career and was elected as a member of the central bureau at the ninth, tenth, eleventh, twelfth, and thirteen Congresses of the Kurdistan Democratic Party. He has been an elected member of the political bureau of the party since 2004. He has worked as a special representative of President Massoud Barzani in Paris, and later was responsible for the KDP’s outreach in the United States, Canada, Europe and Australia. He has also headed the Peshmerga forces operating on the outskirts of Kerkuk. He was head of the KDP’s public relations special liaison with Multi National Forces in the province. He was elected as a member of the Kurdistan Parliament, and then as deputy Speaker of Parliament in 2005. In 2009, he was elected as the Speaker of Kurdistan’s Parliament. Dr. Kerkuki now works to promote the Kurdistan Parliament with international parliaments globally. He works to establish democracy, respect for views of the majority, and the peaceful transfer of power through elections and ballot box.

**Gabriel Koehler-Derrick**

Gabriel Koehler-Derrick is Assistant Professor in the Department of Social Sciences at the U.S. Military Academy, West Point and an Associate at the Combating Terrorism Center. Prior to joining the Combating Terrorism Center, Mr. Koehler-Derrick was a Program Officer at S oliya, inc. a small nonprofit organization where he worked on issues related to technology, conflict negotiation and resolution training, and project management.

**Bernardino León**

Bernardino León is the European Union Special Representative (EUSR) for the Southern Mediterranean region. As the EUSR, Bernardino León is playing a leading role in enhancing the EU’s support to the countries in the Southern Mediterranean undergoing a democratic transition. As defined in the Council Decision 2011/424/CFSP, the main political objectives of the EUSR relate to the recent developments in the Arab world calling for a strengthened and comprehensive response from the EU, supporting the democratic transitions in the countries in the Southern Mediterranean region. Mr. León
was personal adviser to the EU Special Representative for the Middle East Peace Process during the Wye Accords. He remained until 2001, during the Taba Accords negotiation and the set up of the Quartet on the Middle East. In 2001, Mr. León became head of the Three Cultures of the Mediterranean Foundation, a Moroccan-Spanish institution for dialogue and mutual understanding. During this period, he worked very closely with governments and civil society representatives, such as in Tunisia, where he worked with members of the opposition. In 2003, Edward Said, Daniel Barenboim and Bernardino León, founded the Barenboim-Said Foundation, which focused on the West Eastern Divan orchestra for young musicians from the Arab countries of the Middle East and Israel. From 2004-2008, Mr. León was the Secretary of State for Foreign Affairs at the Spanish Ministry of Foreign Affairs and Cooperation. During this time, he was instrumental in the launch of the Alliance of Civilisations. The initiative galvanized international action against extremism through the forging of intercultural, interreligious dialogue and cooperation. In 2008, he was appointed Secretary General at the Office of the Spanish Prime Minister, which involved, among other responsibilities, the role as the main foreign policy advisor to the Prime Minister. In 2009, he was appointed, keeping his post as Secretary General of the Presidency, Sherpa for the G20, a forum in which he participated in all negotiations and summits and involved holding a very active role in major international economic and financial issues.

**Ariel Levite**

Ariel (El) Levite is a nonresident senior associate in the Nuclear Policy Program at the Carnegie Endowment. He is a member of the Board of Directors of the Fisher Brothers Institute for Air and Space Strategic Studies. Prior to joining the Carnegie Endowment, Dr. Levite was the principal deputy director general for policy at the Israeli Atomic Energy Commission from 2002 to 2007. He also served as the deputy national security adviser for defense policy and was head of the Bureau of International Security and Arms Control in the Israeli Ministry of Defense. In September 2000, he took a two-year sabbatical from the Israeli civil service to work as a Visiting Fellow and Co-Leader of the Discriminate Force Project at the Center for International Security and Cooperation (CISAC) at Stanford University. Before his government service, he worked for five years as a senior research associate and head of the project on Israeli security at the Jaffee Center for Strategic Studies at Tel Aviv University.

**Sherif Mansour**

Sherif Mansour is an Egyptian-American democracy and human rights activist. Before joining Committee to Protect Journalists, he worked with Freedom House, in Washington, D.C., where he managed advocacy trainings for activists from the Middle East and North Africa. In 2010, Mr. Mansour co-founded the Egyptian Association for Change, a Washington-based nonprofit group that mobilizes Egyptians in the U.S. to support democracy and human rights in Egypt. He has monitored the Egyptian elections for the Ibn Khaldoon Center for Development Studies and has worked as a freelance journalist for Al-Kahera newspaper. In 2004, he was honored by the Al-Kalema Center for Human Rights for his work in defending freedom of expression in Egypt. Mr. Mansour has authored several articles and conducted research studies on civil society and the role of the new media and civil society in achieving democracy. He was named one of the top 99 young foreign policy professionals in 2013 by the Diplomatic Courier.

**Matar Ebrahim Matar**

Mr. Matar Ebrahim Matar is a well-known political activist who served as Bahrain’s youngest-elected member of parliament, representing its largest constituency. In February 2012, along with eighteen members from his al-Wefaq political party, he resigned from parliament in protest of the Bahraini regime’s crackdown on pro-democracy demonstrators. During the February 14 uprisings, he encouraged youth participation and informed the media and foreign officials of ongoing developments, actions that later made him a government target. Mr. Matar continues to speak out on behalf of the pro-democracy movement in Bahrain and has testified before the Tom Lantos Human Rights Commission of the United States Congress. The author of several articles and book chapters on prospects for democratic reform in Bahrain, Mr. Matar was awarded the Leaders of Democracy Award by the Project on Middle East Democracy in 2011. He is part of the Scholars at Risk program in the United States. Most recently, he was the Reagan Fassell Democracy Fellow at the National Endowment for Democracy.

**Malik Mufti**

Malik Mufti is Chair of the Political Science Department at Tufts University, where he teaches courses on international relations as well as the politics of the Middle East. He is the author of Sovereign Creations: Pan-Arabism and Political Order in Syria and Iraq (1996), and Daring and Caution in Turkish Strategic Culture: Republic at Sea (2009). He has also written shorter pieces on the domestic politics, international relations, and political thought of the Near East, including his latest two journal articles “Jihad as Statecraft: Ibn Khaldoon on the Conduct of War and Empire” (History of Political Thought, Autumn 2009), and “The Many-Colored Cloak: Evolving Conceptions of Democracy in Islamic Political Thought” (American Journal of Islamic Social Sciences, Spring 2010). His current projects include a study of Ibn Khaldoon’s concept of asabiyya, and a larger research project on realpolitik in Islamic political thought. He is a recipient of the Lillian and Joseph Leibner Award for Distinguished Teaching and Advising.

**Michael Niconchuk**

Michael Niconchuk is an Emergency Response Coordinator with Questscope. The role has focused on the design, coordination, and evaluation of alternative education, violence reduction, and social empowerment programs for children and youth affected by the Syrian crisis. Projects include those in refugee camp, vulnerable urban, and IDP settings in both Jordan and Syria. In addition, he has assisted in design and planning of World Economic Forum summits in China, Jordan, and Switzerland; topics included: creating “shared value” for social enterprises and corporations, the role of failure in leadership, impact investing. As a student at Tufts, he founded and organized the Oslo Scholars Program at the Institute for Global Leadership, a human rights student internship program for the Oslo Freedom Forum and Tufts University. Also while at Tufts, he was the Co-Director for the BUILD Program for Sustainable Development, where he and his peers designed and managed $70,000 development project portfolio in partnership with rural communities in Guatemala and India; project areas included agricultural productivity, ecotourism, technology, and youth micro-business development.

**Augustus Richard Norton**

Augustus Richard Norton is a faculty member of both International Relations and Anthropology at Boston University. He is also a Visiting Professor in Politics of the Middle East at the University of Oxford and a Fellow at the Oxford Centre for Islamic Studies. His research experience in the Middle East spans nearly three decades, including residences in Bahrain, Egypt, Jordan, Kuwait and Lebanon. His current research interests include inter-sectarian relations in the Middle East, reformist Muslim thought, and strategies of political reform and opposition in authoritarian states. Norton’s books include Hezbollah: A Short History, the two-volume collection Civil Society in the Middle East, Amal and the Shi’a: Struggle for the Soul of Lebanon, The International Relations of the PLO (senior editor), Political Tides in the Arab World (co-author), UN Peacekeepers (co-author), and Security in the Middle East:
Hugh Roberts

Hugh Roberts is the Edward Keller Professor of North African and Middle Eastern History at Tufts University. After graduating from Oxford, Roberts undertook doctoral research on Algeria, spending a year teaching English in Bouira in the Kabylia region and another year as a French Government Scholar at the University of Aix-Marseille while carrying out extensive fieldwork in Algeria in the long vacations. He taught politics and political history in the School of Development Studies at the University of East Anglia from 1976 to 1988 and then worked in London as an independent scholar and Senior Scholar at the University of Aix-Marseille while carrying out extensive fieldwork in Algeria in the long vacations. In 1997, he returned to academic life as a Senior Research Fellow at the London School of Economics. In 2001, Roberts moved to Cairo where he lived for ten years, continuing his work on Algeria, conducting additional research in the region. Mr Rabbani joined CMI in 2010 and previously worked as Senior Project Manager for the Middle East and North Africa Programme. He previously worked as Senior Middle East Analyst and Special Advisor on Palestine with the International Crisis Group (ICG), as well as with a number of other organisations. He has published and been cited widely on Palestinian affairs and the Arab-Israeli conflict, including as a Contributing Editor to the Middle East Report. He also worked as Palestine Director of the Palestinian American Research Centre. He is Co-Editor of Jadaliyya's Maghreb Page.

Robert P. Parks

Robert P. Parks is the Director of the Centre d’Études Maghrébines en Algérie. He received his Ph.D. in political science in May 2011, which was based on several years of qualitative research in Algeria and Tunisia. His research has been published in The Middle East Journal, The Arab Reform Bulletin, and he contributed to The Politics of Islamic Finance. He is a co-editor of a forthcoming volume on local-national relations in the Maghreb and is currently writing a book on state building processes in Algeria and Tunisia, examined from the bottom-up. He is also a co-editor of Jadaliyya’s Maghreb Page.

Mouin Rabbani

Mouin Rabbani is the Head of the Crisis Management Initiative’s Programme in the Middle East. He leads CMI’s programme activities throughout the region. Mr Rabbani joined CMI in 2010 and previously worked as Senior Project Manager for the Middle East and North Africa Programme. He previously worked as Senior Middle East Analyst and Special Advisor on Palestine with the International Crisis Group (ICG), as well as with a number of other organisations. He has published and been cited widely on Palestinian affairs and the Arab-Israeli conflict, including as a Contributing Editor to the Middle East Report. He also worked as Palestine Director of the Palestinian American Research Centre. He is Co-Editor of Jadaliyya’s Maghreb Page.

Dafna Hochman Rand

Dr. Dafna Hochman Rand is the Deputy Director of Studies and the inaugural Leon Panetta Fellow at the Center for New American Security. Her research focuses on Middle East security. Prior to joining CNAS, Dr. Rand served in the International Economics Directorate on the National Security Council staff, where she focused on U.S. assistance efforts in support of global democratic transitions, good governance, and the rule-of-law. From 2010 to 2012, she covered the Middle East and North Africa for Secretary Hillary Clinton’s Policy Planning Staff, and in this capacity contributed to the U.S. government’s response to the Arab Spring, including the intervention in Libya and the response to the Syrian conflict. From 2009 to 2010, she served as a professional staff member on the Senate Select Committee on Intelligence. As Senator Frank R. Lautenberg’s foreign affairs and defense legislative assistant in the period after September 11, 2001, she worked on legislation to support U.S. troops in Iraq and Afghanistan and to improve homeland security and counter-terrorism policies. Dr. Rand’s publications have focused on domestic political developments and international security in the Middle East and North Africa, including Roots of the Arab Spring: Contested Authority and Political Change in the Middle East (2013).

Hugh Roberts

Hugh Roberts is the Edward Keller Professor of North African and Middle Eastern History at Tufts University. After graduating from Oxford, Roberts undertook doctoral research on Algeria, spending a year teaching English in Bouira in the Kabylia region and another year as a French Government Scholar at the University of Aix-Marseille while carrying out extensive fieldwork in Algeria in the long vacations. He taught politics and political history in the School of Development Studies at the University of East Anglia from 1976 to 1988 and then worked in London as an independent scholar and free-lance writer, following the developing crisis in Algeria full time. In 1997, he returned to academic life as a Senior Research Fellow at the London School of Economics. In 2001, Roberts moved to Cairo where he lived for ten years, continuing his work on Algeria, conducting additional research on Egyptian political history and the history of Islamism in North Africa and working for the International Crisis Group as Director of its North Africa Project in 2002-2007 and again from January to July 2011. He is the author of The Battlefield: Algeria 1988-2002, Studies in a Broken Polity.

Jean-Louis Romani Perroux

Jean-Louis Romani Perroux is a doctoral researcher at the Fletcher School of Law and Diplomacy at Tufts University. His core focus is the role of civil society and local governance in democratic transition. Before undertaking his doctoral studies, he was an Air Force Pilot and instructor in the Italian Air Force. Research and humanitarian work brought him to several African countries. In Guinea (Conakry) he focused on jail detainees. In the Democratic Republic of the Congo, he collaborated with a large rule of law program focusing on the problem of sexual violence in the Eastern regions of Ituri and the Kivus. In Mali, he worked as a consultant for the ECOWAS peacekeeping School in Bamako. In the last few years, he has focused his research in Libya, working there from November 2011 until December 2013. His activities focused on civil society, governance and security. In particular, he has
Emma Sky is a Senior Fellow at Yale University’s Jackson Institute, where she lectures on the New Iraq and Middle East Politics. Previously, she was a Visiting Professor at King’s College, London, War Studies Department, and a Fellow at Oxford, Changing Character of War Programme. She was a Spring 2011 Fellow at Harvard University’s Kennedy School of Government. Ms. Sky is a British citizen who has worked at senior levels on behalf of the US and UK governments in Iraq, Afghanistan and Jerusalem, across the fields of development, defense, and diplomacy, and with multi civilian and military agencies. Ms. Sky volunteered to join the Coalition Provisional Authority and served as the Governorate Coordinator of Kirkuk from 2003-2004. From 2007-2010, she served as the Political Advisor to U.S. General Raymond T. Odierno when he was the Commanding General of Multi-National Corps – Iraq and also as Commanding General of U.S. Forces Iraq. In between her tours in Iraq, Ms. Sky served in 2005 in Jerusalem as the Political Advisor to General Kip Ward, the U.S. Security Coordinator for the Middle East Peace Process. In 2006, she was based in Kabul, Afghanistan as the Development Advisor to the Italian and British Commanding Generals of NATO’s International Security Assistance Force. Based on her experiences in Iraq, she testified before the Iraq Inquiry in January 2011. Ms. Sky was made a Member of the British Empire in 2003 and an Officer of the British Empire in 2008 in recognition of her service in Iraq.
Tamara Cofman Wittes
Tamara Cofman Wittes is a senior fellow and the director of the Saban Center for Middle East Policy at Brookings. Dr. Wittes served as deputy assistant secretary of state for Near Eastern affairs from November of 2009 to January 2012, coordinating U.S. policy on democracy and human rights in the Middle East for the State Department. She also oversaw the Middle East Partnership Initiative and served as deputy special coordinator for Middle East transitions. She was central to organizing the U.S. government’s response to the Arab awakening. Before joining the State Department, Dr. Wittes was a senior fellow in the Saban Center at Brookings, where she directed the Middle East Democracy and Development (MEDD) Project. In that capacity, she conducted research into political and economic reform in the Middle East region as well as U.S. efforts to promote democracy there. Before joining the Saban Center in December 2003, she served as Middle East specialist at the U.S. Institute of Peace and previously as director of programs at the Middle East Institute in Washington. She also taught courses in international relations and security studies at Georgetown University. She was one of the first recipients of the Rabin-Peres Peace Award, established by President Bill Clinton in 1997. She is the author of Freedom’s Unsteady March: America’s Role in Building Arab Democracy. She is also editor of How Israelis and Palestinians Negotiate: A Cross-Cultural Analysis of the Oslo Peace Process.
Aaron Zelin
Aaron Y. Zelin is the Richard Borow fellow at The Washington Institute, where his research focuses on how jihadist groups are adjusting to the new political environment in the era of Arab uprisings and Salafi politics in countries transitioning to democracy. He is also a PhD candidate at King's College of London and a fellow at its associated International Centre for the Study of Radicalisation and Political Violence. Previously, he was a research associate for Dr. Jytte Klausen’s Western Jihadism Project at Brandeis University. There, he was responsible for collecting and analyzing a wide range of primary source materials from Western jihadists and networks, including documents in Arabic. He also created a detailed library of all jihadist plots against the West since the mid-1990s and the key individuals behind them. Mr. Zelin is a frequent contributor to Foreign Policy, Foreign Affairs, and the Atlantic, and is the author of the New America Foundation’s 2013 study The State of the Global Jihad Online. He independently maintains the widely cited website Jihadology.net and co-edits the blog al-Wasat.

Dalia Ziada
Dalia Ziada is an award-winning Egyptian liberal human rights activist, socio-political analyst, public speaker, and Executive Director of the Cairo-based Ibn Khaldun Center for Development Studies, one of the oldest and biggest nongovernmental organizations studying democratization and advocating human rights and civil freedoms in Egypt and the Arab World since 1980s. She holds a Masters Degree in International Relations from Fletcher School of Law and Diplomacy, Tufts University.

Radwan Ziadeh
Radwan Ziadeh is a Visiting Scholar at Lehigh University and Fellow at the Institute for Social Policy and Understanding (ISPU) in Washington D.C. Since the Syrian uprising started in March, 2011, he has been involved in documenting human rights violations and testifying at the UN Human Rights Council in Geneva. He was elected in October as director of the Foreign Relations Office of the Syrian National Council. He is the founder and director of the Damascus Center for Human Rights Studies in Syria and co-founder and executive director of the Syrian Center for Political and Strategic Studies in Washington, D.C. He is the managing editor of the Transitional Justice in the Arab World Project.
Visiting TILIP Delegations

As part of its commitment to the Clinton Global Initiative, the Institute for Global Leadership invited delegations from different countries to participate in the international symposium. As part of the Institute’s ALLIES (Alliance Linking Leaders in Education and the Services) program, EPIIC has also invited students from the United States Naval Academy and the United States Military Academy to participate. We are delighted to welcome the 53 international students, five officers from the Israeli Defense Forces, and 32 cadets and midshipmen below to this year’s EPIIC symposium.

We also would like to thank the many individuals who made this possible, including Robert and JoAnn Bendetson, Alexander Abashkin, Sa’ed Adel Atshan, Mario Becker, Kevin Bremer, LT Dan Byrne, Lillia Dashevski, Karen Finkenbinder, Nissim Gal, CDR Arthur Gibb, MAJ Jim Golby, Sunny Kim, Shahla Al Kli, Gabriel Koehler-Derrick, Grace Koh, Gina Machado, Elvira Mambetova, Abbas Milani, Oleg Pichkov, LT Zach Prager, Mohamed Rahmy, Itzak Ravid, Gitit Sagiv, Syreeta Jun Searle, Pasang Sherpa, Tan Ai Lian.

Brazil
Felipe Emanuel Silva Batista, Reinaldo Belli de Souza Alves Costa, Cibele Nunes Guerra, Romero Galvão Maia, Bernardo Silveira Mendes, Débora Jun Portugalis, Mario Spier Sobrinho

China
Peking University
Jiuzhou Duan, Hanati Hailati, Mengyue He, Huiruo Li, Jiawen Liao, Hui Qu, Ziyao Tian, Weichu Wang

Israel
Israeli Defense Forces
MAJ Daniel Berkovich, LT Tal Kaufman, LT Nadav Palmor, CPT Or Shley, LT Michaela Yehudi

Haifa University
Bana Aassy, Sivan Amiras, Maya Asher, Maayan Boni, Shiri Cohen, Michal Kestenbaum, Eyal Shay, Gal Yehoshua

Iraqi Kurdistan
Shiva Abbasi, Huzan Balay, Barzan Mintak

Russia
Moscow State Institute of International Relations - University of the Ministry of Foreign Affairs of the Russian Federation
Sergey Demin, Vladimir Poluektov

The Russian Presidential Academy of National Economy and Public Administration
Mariya Dashkova, Alexandra Dzyuba, Mikhail Gikov, Olesya Kukharenko, Tetiana Kuznietsova, Dinara Minakhmetova, Olga Narkaeva, Vladimir Polkovnikov

Seeds of Peace -- Israel/Palestine
Rana Anati, Hadas Bergman, Sophia Daibes, Mostafa Deek, Lana Khateeb, Adel Ledawi, Yotam Manor, Ammie Wolf

Singapore
National University of Singapore
Yingjie Lan, Sre Vinod Seenivasan

South Korea
Seoul National University
Eun Joo An, Sung Cho Jeon, Jean Ung Kim

Stanford University
American Middle Eastern Network for Dialogue at Stanford (AMENDS)
Marwa Farag, Zaha Masri, Shannon Schweitzer, Khaled Al Shawi

United States Military Academy
Alberto Amaral, Timothy Becker, Kelsey Cochran, Ellen Duckwall, Philip Fluke, Alexander Kovaka, Andrew Lee, Luke Schumacher, Derek Swanson, Jake Swatley

United States Naval Academy
Annie-Norah Beveridge, Jordan Boyland, Jared Bramble, Drew Calcagno, Samantha Casey, Shannon Cuthbert, Chase Dalton, Eric Davids, Ryan Elerman, Kevin Flaherty, Joey Gallagher, Chris Giraldi, Kenny Healy, Lauren Hickey, Justin Knisely, Richard Kuzma, Andrew Lewaniak, Thom Marryott, Eamonn Carey, Akheel Patel, Marc Prather, Ian Shaw

Also Visiting was a delegation from the U.S. Army Peace Keeping and Stability Operations Institute
COL Awad Alamri (Saudi Arabia NG), BG General Amjad Alzu’bi (Jordan), LTC Ilker Can (Turkey), BG Abdallah Hussein (Lebanon), BG Ahmed Mady (Egypt), LTC Yehezkael Nehama (Israel)
State of the State in the Middle East and North Africa

Professional Workshop
February 27, 2014

9:00 WELCOME  Opening Remarks
Dawn Terkla, Associate Provost, Tufts University
Sherman Teichman, Founding Director
The Institute for Global Leadership
Dr. Nimrod Hurvitz, Senior Lecturer, Middle Eastern Studies, Ben Gurion University of the Negev

9:15 SESSION 1 States: Case Studies
Chair: Dr. Nimrod Hurvitz
Egypt: Dr. Hugh Roberts, Edward Keller Professor of North African and Middle Eastern History, Tufts University
Libya: Jean-Louis Romanet Perroux, Ph.D. Candidate, The Fletcher School of Law and Diplomacy and Lecturer, Tufts University
Syria: Dr. Muriel Asseburg, Senior Fellow, Middle East and Africa, Stiftung Wissenschaft und Politik
Tunisia: Dr. Michele Angrist, Professor and Chair, Political Science, Union College

11:15 SESSION 2 Disciplinary Examination Across the Cases
Chair: Dr. Ariel (Eli) Levite, Nonresident Senior Associate, Nuclear Policy Program, Carnegie Endowment for International Peace
Economics: Dr. Robert Springborg, Professor, National Security Affairs, Naval Postgraduate School
Youth and New Media: Ahmed Benchemsi, Journalist, Editor in Chief, FreeArabs.com, and Fellow, Stanford University

13:45 SESSION 3 Global Perspectives
Chair: Dr. Jonathan (Yoni) Shimshoni
Dr. Peter Katzenstein, Walter S. Carpenter, Jr. Professor of International Studies, Cornell University
Dr. Barry Posen, Ford International Professor of Political Science and Director, Security Studies Program, Massachusetts Institute of Technology

15:30 SESSION 4 Roundtable Discussion: Policy Implications and Next Steps
Dr. Shai Feldman, Judith and Sidney Swartz Director, Crown Center for Middle East Studies and Professor of Politics, Brandeis University
Dr. Bruce Jentleson, Professor of Public Policy and Political Science, Sanford School of Public Policy, Duke University, and Distinguished Scholar, History and Public Policy Program, The Wilson Center

Workshop Associate
Olivia Holt-Ivry, M.A.L.D. Candidate, The Fletcher School of Law and Diplomacy

Student Observers
Maria Jose Fabre, B.A. Candidate, Tufts University; Bradley Friedman, B.A. Candidate, Tufts University; Elissa Miller, B.A. Candidate, Tufts University; Alexandra Taylor, M.A.L.D. Candidate, The Fletcher School of Law and Diplomacy
Participant Bios

MICHELE ANGRIST
Michele Angrist is Professor and Chair of the Political Science Department at Union College. Her research interests include Comparative and International politics, Middle East politics, democratization, American foreign policy, and the role of Islam in politics. She edited Politics and Society in the Contemporary Middle East, co-edited Authoritarianism in the Middle East: Regimes and Resistance and authored Party Building in the Modern Middle East. Recently, her work has focused on Tunisia with a forthcoming article entitled, “Whither the Ben Ali Regime in Tunisia?” Dr. Angrist received her PhD from Princeton University in 2000.

MURIEL ASSEBURG
Muriel Assegburg is the head of the Middle East and Africa Department of the German Institute for International and Security Affairs in Berlin (SWP). Her research focuses on the Israeli-Palestinian conflict, German and Middle East politics, the Euro–Mediterranean Partnership, and state building, political reform, and political Islam in the Middle East. Two of her recent publications include The Challenge of Islamists for EU and US Policies: Conflict, Stability and Reform and EU Policies Towards the Palestinian Government—Neither State Building nor Democratization.

AHMED BENCHEMSI
Ahmed Benchemsi is a Visiting Scholar at Stanford University’s Program on Arab Reform and Democracy at the Center on Democracy, Development and the Rule of Law. His focus is on the democratic grassroots movement that recently burgeoned in Morocco, as in Tunisia and Egypt. Before joining Stanford, Benchemsi was the publisher and editor of Morocco’s two best-selling newsweeklies TelQuel (French) and Nishan (Arabic), which he founded in 2001 and 2006, respectively. Covering politics, business, society and the arts, Benchemsi’s magazines were repeatedly cited by major media such as CNN, BBC, Al Jazeera and more, as strong advocates of democracy and secularism in the Middle East and North Africa. Benchemsi received awards from the European Union and Lebanon’s Samir Kassir Foundation, notably for his work on the “Cult of personality” surrounding Morocco’s King.

SAMI AL FARAJ
Dr. Sami Al Faraj is President of the Kuwait Centre for Strategic Studies, which he established in 1997 as the first private consulting center on strategic issues in the Gulf region. He serves as an advisor to the Gulf Coordinating Council and is a consultant to the Kuwaiti government and to parliamentary organizations, private corporations, and government agencies throughout the Gulf region. His areas of expertise include Iran’s nuclear program, insights into the policy of Gulf States towards Iran, Iranian interests in the Gulf and entire Mideast region, and a possible nuclear arms race in the Gulf. He also served for many years in the Kuwait military.

SHAI FELDMAN
Professor Shai Feldman is the Judith and Sidney Swartz Director of the Crown Center for Middle East Studies and Professor of Politics at Brandeis University. Professor Feldman is also a Senior Fellow and a member of the Board of Directors of Harvard University’s Belfer Center for Science and International Affairs where he serves as Co-Chair of the Middle East Security Project. From 1997-2005, he was Head of the Jaffee Center for Strategic Studies at Tel Aviv University and in 2001-2003, he served as a member of the UN Secretary-General’s Advisory Board on Disarmament Matters. Professor Feldman is the author of numerous publications, including Bridging the Gap: A Future Security Architecture for the Middle East and Track-II Diplomacy: Lessons from the Middle East. His most recent book (with Abdel Monem Said Aly and Khalil Shikaki) is Arabs and Israelis: Conflict and Peacemaking in the Middle East.

NIMROD HURVITZ
Dr. Nimrod Hurvitz is a senior lecturer in the Department of Middle East History at Ben Gurion University of the Negev. He is the author of The Formation of Hanbalism: Piety into Power, as well as numerous articles on a range of subjects within Islam scholarship. In his work, Dr. Hurvitz makes use of a broadly inter-disciplinary approach, focusing particularly on the interplay between social history and the history of ideas. Professor Hurvitz has been involved in efforts to breach the many gulfs between Israeli and Palestinian politicians and intellectuals. A former chair of the Chaim Herzog Center for Middle East Studies and Diplomacy, Professor Hurvitz has also been part of an Israeli contingent (headed by Dror Zeevi, the fall 2004 Greenberg Scholar-in-Residence) in second-track talks with Palestinian politicians and intellectuals. He has held several Princeton University Fellowships, was a Fulbright scholar and a Fellow at the Institute of Advanced Studies at Hebrew University in Jerusalem.

BRUCE JENTLESON
Bruce Jentleson is Professor of Public Policy and Political Science at Duke University, where he served from 2000-2005 as Director of the Terry Sanford Institute of Public Policy. His policy experience includes having served as a Senior Advisor to the U.S. State Department Policy Planning Director, 2009-2011. Dr. Jentleson has published numerous books and articles, including American Foreign Policy: The Dynamics of Choice in the 21st Century and The End of Arrogance: America in the Global Competition of Ideas. Other recent work includes “America’s Global Role after Bush,” Survival (Autumn 2007) and “Who ‘Won’ Libya: The Force-Diplomacy Debate and Its Implications for Theory and Policy” with Christopher A. Whytock, International Security (Winter 2005-06). He has served as a consultant to the Carnegie Commission for Preventing Deadly Conflict, the National Academy of Sciences, the American Assembly, the Atlantic Council, the Washington Institute for Near East Policy, and the U.S. Institute of Peace.

PETER KATZENSTEIN
Peter Katzenstein is the W.S. Carpenter Jr. Professor of International Studies in the Government Department at Cornell University. His research and teaching lie at the intersection of the fields of international relations and comparative politics. Katzenstein’s work addresses issues of political economy, security and culture in world politics. His current research interests focus on the politics of civilizational states; on questions of public diplomacy, law, religion, and popular culture; the role of anti-imperial sentiments, including anti-Americanism; regionalism in world politics; and German politics. He is the author, coauthor, editor and coeditor of more than 30 books or monographs and over 100 articles or book chapters. Dr. Katzenstein served as President of the American Political Science Association (2008-09). He was elected to the American Academy of Arts and Science in 1987 and the American Philosophical Society in 2009. In recognition of sustained and distinguished undergraduate teaching, he was made one of Cornell University’s Stephen H. Weiss Presidential Fellows in 2004.
ARIEL LEVITE

Ariel [El] Levite is a nonresident senior associate in the Nuclear Policy Program at the Carnegie Endowment. He is a member of the Board of Directors of the Fisher Brothers Institute for Air and Space Strategic Studies. Prior to joining the Carnegie Endowment, Levite was the principal deputy director general for policy at the Israeli Atomic Energy Commission from 2002 to 2007. He also served as the deputy national security adviser for defense policy and was head of the Bureau of International Security and Arms Control in the Israeli Ministry of Defense. In September 2000, Levite took a two-year sabbatical from the Israeli civil service to work as a visiting fellow and co-leader of the Discriminate Force Project at the Center for International Security and Cooperation (CISAC) at Stanford University. Before his government service, Levite worked for five years as a senior research associate and head of the project on Israeli security at the Jaffee Center for Strategic Studies at Tel Aviv University. He has been awarded the Dr. Jean Mayer Global Citizenship Award at Tufts University’s Institute for Global Leadership and the Chevalier dans l’Ordre National de la Legion d’Honneur.

BARRY POSEN

Barry R. Posen is Ford International Professor of Political Science at MIT, Director of the MIT Security Studies Program, and serves on the Executive Committee of Seminar XXI. He has written two books, Inadvertent Escalation: Conventional War and Nuclear Risks and The Sources of Military Doctrine. He is also the author of numerous articles. He has been a Council on Foreign Relations International Affairs Fellow; Rockefeller Foundation International Affairs Fellow; Guest Scholar at the Center for Strategic and International Studies; Woodrow Wilson Center Fellow; Smithsonian Institution; Transatlantic Fellow of the German Marshall Fund of the United States, and most recently Visiting Fellow at the John Sloan Dickey Center at Dartmouth College.

HUGH ROBERTS

Hugh Roberts is the Edward Keller Professor of North African and Middle Eastern History at Tufts University. After graduating from Oxford, Roberts undertook doctoral research on Algeria, spending a year teaching English in Bouira in the Kabylia region and another year as a French Government Scholar at the University of Aix-Marseille while carrying out extensive fieldwork in Algeria in the long vacations. He taught politics and political history in the School of Development Studies at the University of East Anglia from 1976 to 1988 and then worked in London as an independent scholar and free-lance writer in order to be able to follow the developing crisis in Algeria full time. In 1997, he returned to academic life as a Senior Research Fellow at the London School of Economics, a post he held till 2002. In 2001, Roberts moved to Cairo where he lived for ten years, continuing his work on Algeria, conducting additional research on Egyptian political history and the history of Islamism in North Africa and working for the International Crisis Group as Director of its North Africa Project in 2002-2007 and again from January to July 2011. He is the author of The Battlefield: Algeria 1988-2002. Studies in a Broken Polity.

JEAN-LOUIS ROMANET PERROUX

Jean-Louis Romanet Perroux is a doctoral researcher at the Fletcher School of Law and Diplomacy at Tufts University. His core focus is the role of civil society and local governance in democratic transition. Before undertaking his doctoral studies, he was an Air Force Pilot and instructor in the Italian Air Force. Research and humanitarian work brought him to several African countries. In Guinea (Conakry) he focused on jail detainees. In the Democratic Republic of the Congo, he collaborated with a large rule of law program focusing on the problem of sexual violence in the Eastern regions of Ituri and the Kivus. In Mali, he worked as a consultant for the ECOWAS peacekeeping School in Bamako. In the last few years, he has focused his research in Libya, working there from November 2011 until December 2013. His activities focused on civil society, governance and security. In particular, he has been leading such work for ACTED, USIP, Global Integrity, UNICEF, UNDP and DAI. He is currently lecturing at Tufts University and designing a governance research project.

YONI SHIMSHONI

Dr. Jonathan (Yoni) Shimshoni is a former lecturer at Tel Aviv University and has been a visiting scholar at Princeton University and Massachusetts Institute of Technology (MIT). He authored Israel and Conventional Deterrence. He is a retired Battalion and Brigade Commander in the Israeli Defense Forces and has represented Israel on the United Nations Expert Committee on transparency in international arms trade, and as a member of various committees of the National Security Council.

ROBERT SPRINGBORG

Robert Springborg is Professor in the Department of National Security Affairs at the Naval Postgraduate School. Previously, he held the MBI Al Jaber Chair in Middle East Studies at the School of Oriental and African Studies in London, where he was also the Director of the London Middle East Institute. From 2000 to 2002, he was Director of the American Research Center in Egypt. From 1992 to 1996, he was Chief Technical Specialist for the United States Agency for International Development (USAID)’s principal democratization program for the Middle East. From 1997 to 2002 he was Executive Associate and Director for the Middle East of Development Associates, a US based consulting firm. His publications include Mubarak’s Egypt: Fragmentation of the Political Order and Oil and Democracy in Iraq.
Voices from the Field 2014

The Changing Face of Security Threats in the Middle East and North Africa

February 27-March 2, 2014

About Voices from the Field
Voices from the Field is a program under the Institute of Global Leadership (IGL) that brings midcareer alumni back to campus to engage in closed-door discussions. The objective of the sessions are to have alumni exchange field experience, generate best-practice models and discuss the future outlook of the theme. Previous “Voices” have come from the fields of nation building, complex humanitarian emergencies, human rights, UN peacekeeping, refugee assistance, preventative diplomacy, conflict resolution and development assistance.

Voices this Year
This year’s Voices, supported by the Carnegie Corporation of New York, is focusing on US foreign policy in the Middle East and North Africa.

Schedule

Thursday, February 27

4:30-6:30pm Welcome Dinner and First Working Session “US Policies: From Oil to Refugees…”

Friday, February 28

10:30am-12:00pm Second Working Session Identifying the Security Concerns

Saturday, March 1

1:00-4:00pm Third/Fourth Working Sessions Identifying the Important Actors and External Intervention

Sunday, March 2

9:00-11:00am Fifth Working Session Recommendations for U.S. Engagement

The Voices

SARAH ARKIN
Sarah Arkin is U.S. Representative Debbie Wasserman Schultz’s Senior Legislative Assistant, advising the Congresswoman on foreign policy, trade, healthcare and other legislative priorities. She previously served in the State Department’s Bureau of Near Eastern Affairs in a variety of positions, including coordinating the Bureau’s human rights, women’s rights and religious freedom programming and on the Libya desk. She spent most of 2012 in Cairo, Egypt on a Boren Fellowship. While getting her master’s degree she worked as a research assistant at the National Defense University’s Institute for National Strategic Studies and the Berkeley Center for Religion, Peace and World Affairs at Georgetown University. Before that, she worked as photojournalist and journalist based in Tel-Aviv, Israel, Chicago and Virginia, winning a Virginia Press Association Breaking News Award in 2009. She is a Truman National Security Project Political Partner, has B.A. with honors from Tufts University in International Relations and Spanish and an M.A. with honors from Georgetown University in Conflict Resolution.

RACHEL BRANDENBURG
Rachel Brandenburg is a program officer with the Syria and Arab-Israeli teams in the Middle East and Africa Center at the United States Institute of Peace. She previously worked at the State Department in the Office of Middle East Transitions as the Tunisia assistance coordinator, and in the Middle East Partnership Initiative office. Prior to joining the State Department, she was a Middle East program specialist at USIP primarily supporting work related to the Israeli-Palestinian conflict and Iran, including the Senior Working Group for Middle East Peace, co-chaired by former National Security Advisors Samuel R. Berger and Stephen J. Hadley, and publication of the Iran
Negar Razavi is currently a doctoral student in cultural anthropology at the University of Pennsylvania. Her research focuses on the knowledge systems, practices, and networks of influence U.S.-based foreign policy experts working on the Middle East. Specifically, she is looking at the negotiations and translations of this policy expertise into national security and human rights policies towards Egypt and Iran. Prior to coming to Penn, Negar worked as the Egypt Country Officer at the Education for Employment Foundation and as a research assistant in the U.S. foreign policy program at the Council on Foreign Relations, focusing on issues of gender and economic and political development across the Middle East. Negar has a Masters in Social Anthropology from the University of Oxford and a bachelor’s degree in international relations and Middle Eastern studies from Tufts University.
MOUIN RABBANI
Mouin Rabbani is the Head of the Crisis Management Initiative’s Programme in the Middle East. He leads CMI’s programme activities throughout the region. He joined CMI in 2010 and previously worked as Senior Project Manager for the Middle East and North Africa Programme. He previously worked as Senior Middle East Analyst and Special Advisor on Palestine with the International Crisis Group (ICG), as well as with a number of other organizations. He has published and been cited widely on Palestinian affairs and the Arab-Israeli conflict, including as a Contributing Editor to the Middle East Report. He also worked as Palestine Director of the Palestinian American Research Centre. He is Co-Editor of Jadaliyya Ezine.

OLEG SVET
Oleg Svet is a doctoral candidate at the War Studies Department, King’s College London. In the final year of writing up his thesis, his research examines the expansion of the Iraqi armed forces under the Baathist regime. Prior to beginning his PhD, between 2010 and 2011, he worked in Baghdad as a strategic planner with US Forces-Iraq during the last phase of the war in Iraq. He graduated from Johns Hopkins University-SAIS in 2010 with an MA in Strategic Studies and International Economics, and from Tufts University in 2008 with a BA in International Relations.

ALEX TAYLOR
Alex Taylor is a Master of Arts in Law & Diplomacy candidate at the Fletcher School focusing on International Security Studies and Southwest Asia & Islamic Civilizations. She is currently a staff editor for The Fletcher Forum of World Affairs and for Al Nakhlah, Fletcher’s journal for Southwest Asia. Previously Alex worked as the International Editor and as a reporter at The Daily Star newspaper in Beirut, Lebanon covering local news, politics, social issues, health, and lifestyle. She has also worked as a research consultant for The World Bank, preparing a case study on the military’s role in governance in Turkey. Alex is a graduate of Tufts and an alumna of EPIIC.
EPIIC established the Dr. Jean Mayer Global Citizenship Award in 1993 to honor the work and life of Dr. Jean Mayer, President and Chancellor of Tufts University, 1976-93.

Dr. Jean Mayer

“Dr. Mayer’s life and productive career have been dedicated to the service of mankind”

– President Jimmy Carter

A world-renowned nutritionist, publishing more than 750 scientific papers and 10 books, Jean Mayer advised three U.S. Presidents (Nixon, Ford, Carter), the US Congress, the United Nations’ Food and Agricultural Organization, the World Health Organization, the United Nations’ Children’s Fund, and the U.S. Secretary of State. He helped establish and expand the food stamp, school lunch and other national and international nutrition programs and organized the 1969 White House Conference on Food, Nutrition and Health.

In 1966, Dr. Mayer was the first scientist to speak out against the use of herbicides in the Vietnam War. In 1969, he led a mission to war-torn Biafra to assess health and nutrition conditions. In 1970, he organized an international symposium on famine, which produced the first comprehensive document on how nutrition and relief operations should be handled in time of disaster and was the first to suggest that using starvation as a political tool was a violation of human rights and should be outlawed.

For his service in World War II, he was awarded 14 decorations, including three Croix de Guerre, the Resistance Medal and the Cross of the Knight of the Legion of Honor. Among his 23 honorary degrees and numerous awards, he was the recipient of the Presidential End Hunger Award and the President’s Environment and Conservation Challenge Award.

As the 10th president of Tufts University, Dr. Mayer created the nation’s first graduate school of nutrition, established New England’s only veterinary school and the USDA Human Nutrition Research Center on Aging at Tufts, and co-founded the Sackler School of Graduate Biomedical Sciences and the Center for Environmental Management. As chair of the New England Board of Higher Education, he created scholarships that enabled non-white South Africans to go to mixed-race universities in their own country.

“...Mayer moved universities as social institutions in new directions and toward the assumption of larger responsibilities. He saw them as instruments for improving society and the world environment... Those who knew him will miss his quick grasp of complicated and often-conflicting material, the clarity of his insight, his courage in tackling formidable tasks and his unfailing charm.”

– The Boston Globe

“EPIIC is a milestone in bringing to the attention of the world urgent problems which have been all too often ignored. The program has a remarkable talent of involving the enthusiasm and the hard work of our college students, giving them a true sense of what is important and bringing their efforts to very specific fruition.”

– Dr. Jean Mayer

2013-14 Recipients:

Inger Andersen | Hanan Ashrawi | Landrum Bolling | Svetlana Broz | R. Nicholas Burns | Amb. William J Burns
Isobel Coleman | Mohammed S Dajani Daoudi | Amb Robert Stephen Ford | Bernardino León
Augustus Richard Norton | Curt Rhodes | Tamara Cofman Wittes
Just Vision | International Crisis Group | Scholars at Risk
UPCOMING EVENTS

Dr. Jean Mayer Global Citizenship Award Lectures

SVETLANA BROZ
March 27, 2014

Svetlana Broz is a Bosnian–Serbian author and physician who specializes in cardiology. She is the granddaughter of the late former Yugoslav leader Josip Broz Tito. She graduated from the Belgrade Medical School in 1980 and served as a cardiologist at the Military Medical Academy (VMA) from 1981 to 1999, and volunteered her services at the outbreak of the war in Bosnia and Herzegovina in 1992 in the atrocity zones. Over and over again her patients told her how their survival had been possible only thanks to individuals with the courage to stand up against the ethnic violence perpetrated by members of their own ethnic group, and in January 1993 she began interviewing for the book that describes these human experiences during the Bosnian War. The book was published in Bosnia and Herzegovina in 1999 with a title “Dobri Ljudi u Vremenu Zla” and in 2003 in the USA under the title “Good People in an Evil Time.” In 2000, she moved to Sarajevo permanently. The reason for this was, as she stated in an interview for Bosnian daily newspaper Nezavisne novine: “After the NATO intervention, I moved to Sarajevo. Twenty years ago, Belgrade was a European metropolis, a city that I loved a lot. Unfortunately, in a way, that city has lost its soul. Sarajevo, despite going through a four-year long siege of hell, kept its soul intact. I love Bosnia-Herzegovina, I feel as this is my homeland. Last year I even became a citizen.” Broz is currently heading the local branch of the Gardens of the Righteous Worldwide (GARIWO) non-governmental organization. She is the founder of “Education Towards Civil Courage”, a series of seminars designed to teach adolescents from all over the Balkans how to stand up to corruption and social and political divisiveness.

HANAN ASHRAWI
April 1, 2014

Hanan Ashrawi is a Palestinian leader, legislator, activist, and scholar. She was the first woman to be elected to the Executive Committee of the Palestine Liberation Organization (2009) and she currently holds a seat in that organization, which is the highest executive body in Palestine. Ashrawi has been a member of the Palestinian Legislative Council since 1996 and was also appointed as the Palestinian Authority Minister of Higher Education and Research in the same year. Ashrawi also served as a member of the Leadership Committee and as an official spokesperson of the Palestinian delegation to the Middle East peace process, beginning with the Madrid Peace Conference of 1991.

As a civil society activist, she founded MIFTAH, the Palestinian Initiative for the Promotion of Global Dialogue and Democracy, in 1999 and continues to serve as head of its board of directors. The same year, Ashrawi founded the National Coalition for Accountability and Integrity (AMAN). Additionally, she is the founder of the Independent Commission for Human Rights (ICHR) and has served as its commissioner since 1994. As an academic, she founded and chaired the Department of English at Birzeit University and became dean of the faculty of arts. She is the recipient of a number of honorary degrees as well as distinguished awards from various international and local organizations.
Wednesday, February 26
9:30am-3:00pm  Diplomatic Crisis Simulation Exercise: Algeria  
The Intellectual Roundtable Simulation is a diplomatic crisis simulation centering around a potential geo-political crisis in Algeria that would have consequences for the stability of the entire MENA region, with concerns for American interests as well. The simulation begins with a joint exercise between the US African Command (AFRICOM) and the Algerian National People’s Army (ANP), in the face of decreasing stability in the country, brought about by the significant inroads of Al Qaeda in the Islamic Maghreb (AQIM) into the southern portion of the country. Move 1 revolves around the increased threat of AQIM, which is coming into increased conflict with Algerian security forces, creating both human rights and stability concerns. Students will consider themselves advisors to the National Security Council and will evaluate the dangers to American interests in Algeria and possible strategies to confront them. (RSVP only)

4:00-5:30pm  Post Arab Spring Civil-Military Relations in the Middle East and North Africa
• Mr. Ahmed Ali – Senior Analyst on Iraq and Iraq Team Leader, Institute for the Study of War
• Mr. Karim Haggag – Deputy Director, Policy Planning Division, Foreign Ministry, Egypt
• CAPT (ret.) Mark Huber – Program Manager, Middle East and Central Asia, Center for Civil-Military Relations, Naval Postgraduate School
• Dr. Marina Ottaway – Senior Scholar, Woodrow Wilson Center; Co-author, Getting to Pluralism: Political Actors in the Arab World; Co-editor, Yemen on the Brink

7:00-8:30pm  Keynote Address: Dr. Kathleen Hicks  
Former Principal Deputy Undersecretary for Policy, U.S. Department of Defense, where she led the development of the 2012 Defense Strategic Guidance and the 2010 Quadrennial Defense Review; Henry A Kissinger Chair and Senior Vice President, Center for Strategic International Studies

Thursday, February 27
10:00-10:30am  Presentation of the ALLIES Joint Research Project 2013 to Turkey

10:30am-12:00pm  Civil-Military Collaboration in Security Sector Reform
• Vice Admiral Paul J Bushong – US Security Coordinator, Israel-Palestinian Authority, Jerusalem
• Dr. Ibrahim El Ghazawi – Egyptian Ministry of the Interior; International Fellow, Peace Keeping and Stability Operations Institute, U.S. Army War College
• COL (ret.) Anthony Lieto – Professor of Governance Planning, Peace Keeping and Stability Operations Institute, U.S. Army War College
• Dr. Richard Shultz – Professor of International Politics and Director, Security Studies Program, The Fletcher School, Tufts University

3:00-3:30pm  Israel’s Perspective on the Strategic Environment
• BG Rami Ben Efraim – Special Assistant, J5 Commander, Israeli Defense Forces; former Commander, Ramat David AFB

3:30-5:00pm  The Impact of Civil-Military Relations on Domestic Political Decisions
• COL (ret.) Michael Hess – Former Assistant Administrator, Bureau for Democracy, Conflict, and Humanitarian Assistance, USAID
• Mr. Richard Hoffman – Senior Lecturer and Director, Center for Civil-Military Relations, U.S. Naval Postgraduate School; former Assistant Deputy Chief of Staff for Operations of the Sixth U.S. Army
• Ms. Heather Hurlburt – Senior Adviser, National Security Network; former Policy Planning Staff, U.S. Department of State

A program of the Institute for Global Leadership
NIMEP is a non-polemical student think-tank and outreach initiative devoted to finding progressive solutions to historic conflicts in the Middle East. NIMEP provides a form for productive dialogue, scholarship and exploration of the region. The diverse individuals who spearheaded this initiative are committed to contributing to future leadership and to inspiring others to realize the powerful results such a model of thinking and action can produce. This year, NIMEP, a program of the Institute for Global Leadership, celebrates its 10th Anniversary.

In honor of this anniversary, NIMEP is raising funds to benefit Questscope, a Jordan-based NGO that supports Syrian refugees throughout the country’s urban areas and refugee camps. Questscope facilitated several of the research projects of NIMEP’s 2014 fact-finding trip to Jordan this year, where the students were able to witness first-hand the challenges facing the Za’atari refugee camp which currently houses approximately 85,000 refugees.

The money raised will be used to build a sports facility and purchase sports equipment for 400 refugee youths in the Za’atari camp who have come into conflict with the law, and are therefore most vulnerable.

Donations can be made in the form of cash or checks, or online at the following website: www.stayclassy.org/refugee

For more information:
www.questscope.org
https://www.facebook.com/questscopefundraiser
http://www.tuftsgloballeadership.org/program/nimep
Institute for Global Leadership

Research in the Middle East and North Africa, Winter 2013-14

EPIIC

**Tunisia**
- Getting it Right: A Case Study of Entrepreneurship in Tunisia | Bradley Friedman, Adam Nagy
- To What Extent Does the Want for Progressiveness in the Iranian Youth Population Stem from University Curricula? | Bahar Ostadan, Katie Saviano

**Israel/Palestine**
- The Political Participation of Palestinians in Jerusalem | Kaitlyn Hodgman
- Women and Peacebuilding in the Israeli-Palestinian Conflict | Becky Allen, Eloise Harnett

**Jordan**
- The Current State of East Banker-Palestinian Relations in Jordan | Elissa Miller
- The Role of Spirituality in Za’atari Refugee Camp | Umar Shareef
- Refugee Women and Economic Entrepreneurship in Jordan | Ayesha Forbes

**Turkey**
- The Turkish Model: Perception vs. Reality | Max Fathy, Rebecca Varley

**Iraqi Kurdistan and Israel**
- Israeli-Kurdish Relations: Past, Present, and Future | Ethan Finkelstein, Ryan Youkilis

**Iraqi Kurdistan and Jordan**
- An Analysis of Iraqi Elections post-2005 and Relevant Influencing Factors such as Refugees: A Case Study of the Effect of Refugees on Jordanian Policies and Politics | Elayne Stecher

**Egypt**
- Civil Society and Popular Perceptions of the Events of June and July 2013 in Egypt | Isabel Weiner
- The Future of Islamism: Religion in Egypt after the 2013 Uprising | Sarah Butterfield

**United States**
- Civil-Military Relations in Jordan Based on Perceptions of Officers Who Have Gone through US-based Courses | Jaqueline Faselt

**NIMEP trip to Jordan**
- Beyond Food, Shelter and Water: Assessing the Stability of Jordanian Refugee Health Services | Safiya Subegdjo
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Anthony Shadid was a two-time Pulitzer Prize-winning foreign correspondent who was passionately interested in the Middle East. He spent most of his professional life covering the region, as a reporter first with The Associated Press; then The Boston Globe; then with The Washington Post, for which he won Pulitzer Prizes in 2004 and 2010; and afterward with The New York Times. Mr. Shadid’s hiring by The Times at the end of 2009 was widely considered a coup for the newspaper, for he had been esteemed throughout his career as an intrepid reporter, a keen observer, an insightful analyst and a lyrical stylist. Much of his work centered on ordinary people who had been forced to pay an extraordinary price for living in the region — or belonging to the religion, ethnic group or social class — that they did. He was known most recently to Times readers for his clear-eyed coverage of the Arab Spring.

He was the author of three books, Legacy of the Prophet: Despots, Democrats and the New Politics of Islam (2001); Night Draws Near: Iraq’s People in the Shadow of America’s War (2005); and House of Stone: A Memoir of Home, Family, and a Lost Middle East.

From one of his articles covering the Arab Spring: “The idealism of the revolts in Egypt and Tunisia, where the power of the street revealed the frailty of authority, revived an Arab world anticipating change. But Libya’s unfinished revolution, as inspiring as it is unsettling, illustrates how perilous that change has become as it unfolds in this phase of the Arab Spring.

“Though the rebels’ flag has gone up in Tripoli, their leadership is fractured and opaque; the intentions and influence of Islamists in their ranks are uncertain; Col. Muammar el-Qaddafi remains at large in a flight reminiscent of Saddam Hussein’s; and foreigners have been involved in the fight in the kind of intervention that has long been toxic to the Arab world.”

He added, “Not to mention, of course, that a lot of young men have a lot of guns.”

-- all excerpted from The New York Times article on the death of Anthony Shadid while on assignment in Syria (article by Margalit Fox, February 16, 2012)

The EPIIC year on The Future of the Middle East and North Africa, along with the symposium, are dedicated to the memory of and ideals that Anthony Shadid represented in his work and in his life.